

# United Kingdom → Portugal → Singapore

Position optimiser · four-year horizon · 2026

| CURRENT RATE | YEAR 2 RATE | YEAR 4 RATE | TOTAL DELTA |
|--------------|-------------|-------------|-------------|
| 39%          | 20%         | 11%         | -28pt       |

EXECUTIVE SUMMARY

A staged restructure from a UK personal-tax position into a Portugal NHR runway and a Singapore long-term hold. Net effective rate moves from 39% to 11% across a four-year horizon.



# Headline rates across the runway

| TAX TYPE             | UK     | PORTUGAL        | SINGAPORE |
|----------------------|--------|-----------------|-----------|
| Personal income      | 45%    | 20% (NHR)       | 22%       |
| Capital gains        | 24%    | 0% (qualifying) | 0%        |
| Dividends (foreign)  | 39.35% | 0% (NHR)        | 0%        |
| Crypto disposals     | 24%    | 0%              | 0%        |
| Corporate            | 25%    | 21%             | 17%       |
| Inheritance / estate | 40%    | 0%              | 0%        |

Rates as of 2026-06-01. Re-verified monthly. Verify with a licensed advisor before acting.

# What this restructure actually delivers

The three-stage path takes a UK-resident position with significant dividend, capital gains, and inheritance exposure and routes it through Portugal NHR as a tax-light staging year, then into Singapore for a long-term hold of operating and investment entities.

Sequencing matters more than the destination:

- Exit the UK cleanly: trigger a deemed-disposal rebase before becoming non-resident, and time any large dividend strip before the move.
- Use Portugal NHR as a transition: foreign-sourced dividends and capital gains land at 0% for the qualifying years, giving room to restructure holding entities.
- Land in Singapore with the operating company already redomiciled, taking advantage of the 17% headline corporate rate and the lack of personal capital gains tax.

Pension transfers, inheritance positioning, and any UK-situs property need separate workstreams — the optimiser flags them as standalone tasks inside Heed.

## SOURCES

- Official tax authority publications across all referenced jurisdictions
- Re-verified monthly · Cited inline in the digital brief inside Heed